

## How to Write an Investigative Report

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**DIVISION OF INSPECTOR GENERAL** 

KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER
PINELLAS COUNTY, FLORIDA



### Questions

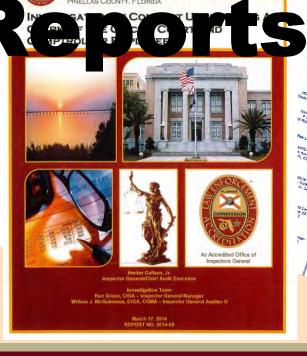


CONVENTION BEACH COUNTY AUDIT TORS BUREAU KAREN E, RUSHING Carcult Court and County Comptroller lumerous Styles

Investigative

CLERK OF THE CIRCUIT COURT AND COMPTROLLER







**DIVISION OF INSPECTOR GENERAL** KEN BURKE, CPA CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

Audit of

rement Services

Office of Paula S. O'New

Clerk & Comptroller

Pasco County, Florida

To-

# It is important to point out that these policies & procedures have evolved over time and continue to evolve.



## FIRST step in establishing an effective Report Writing **Process**



#### POLICIES & PROCEDURES

## Standardized Investigative Report Writing

BASED ON ESTABLISHED STANDARDS



#### Internal Audit Departments & Inspectors General Professional Auditing Standards

## Provide Detailed Reporting Requirements

International Standards for the Professional Practice of Internal Auditing
The Institute of Internal Auditors





**RED BOOK** 

**Government Auditing Standards**U.S. Government Accountability Office





YELLOW BOOK



#### Internal Audit Departments & Inspector Generals Professional Auditing Standards

Principles and Standards for Offices of Inspector General

Association of Inspectors Conord

**Association of Inspectors General** 











**GREEN BOOK** 

Florida Inspectors General Standards

**Commission for Florida Law Enforcement Accreditation (CFA)** 











#### PINELLAS COUNTY DIVISION OF INSPECTOR GENERAL Audit Services & Public Integrity Unit Manual

International Standards for the Professional Practice of Internal Auditing
Principles and Standards for Offices of Inspector General
The Florida Inspector General Standards

Statements in **Bold Italics** are excerpts from the *International Standards for the Professional Practice of Internal Auditing.* 

PART II – AUDIT SERVICES SECTION FOUR – REPORTING

Communicating Results

2400 - Communicating Results

Internal auditors must communicate the results of engagements.

2410 - Criteria for Communicating

Communications must include the engagement's objectives and scope as well as applicable conclusions, recommendations, and action plans.

2410.A1 – Final communication of engagement results must, where appropriate, contain the internal auditors' opinion and/or conclusions. When issued, an opinion or conclusion must take account of the expectations of senior management, the board, and other stakeholders and must be supported by sufficient, reliable, relevant, and useful information.

2410.A2 – Internal auditors are encouraged to acknowledge satisfactory performance in engagement communications.

2410.A3 – When releasing engagement results to parties outside the organization, the communication must include limitations on distribution and use of the results.



## **SECOND** step in establishing an effective Report Writing **Process**



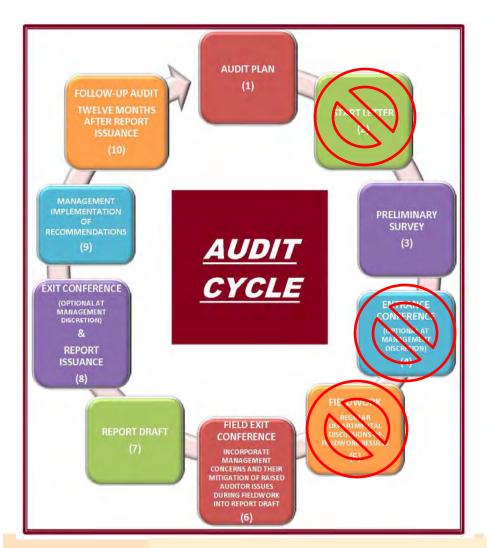
#### **Cross-Train Entire Staff**

## Investigative report writing policies & procedures





PINELLAS COUNTY, FLORIDA





#### INVESTIGATIVE REPORTS ARE SIMILAR TO AUDIT REPORTS



## THIRD step in establishing an effective Report Writing **Process**



#### REPORT TEMPLATES





DIVISION OF INSPECTOR GENERAL KEN BURKE, CPA

KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER
PINELLAS COUNTY, FLORIDA

#### **Investigative Determinations**

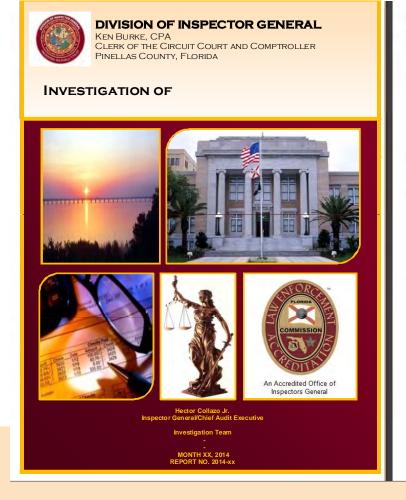
<u>Substantiated</u> is defined as there is sufficient evidence to justify a reasonable conclusion that the allegation is true.

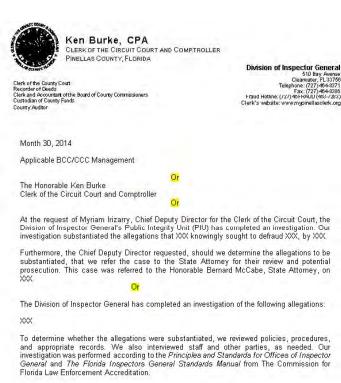
<u>Unsubstantiated</u> is defined as there is insufficient evidence to either prove or disprove the allegation.

<u>Unfounded</u> is defined as the allegation is proved to be false OR there is no credible evidence to support the allegation.



#### Management Report Template





#### **Substantiated**







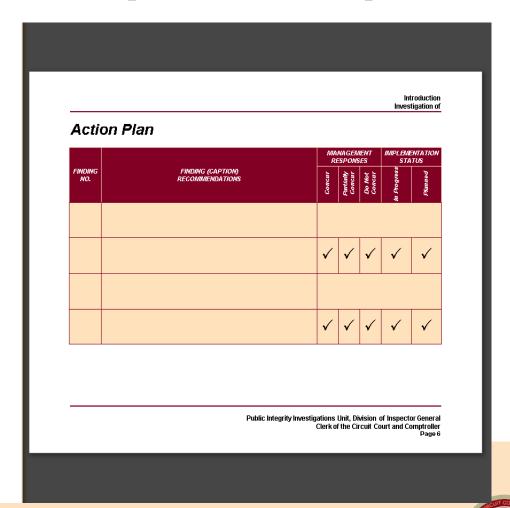
#### **Management Report Template**

INTRODUCTION

Synopsis

#### **Substantiated**

Public Integrity Investigations Unit, Division of Inspector General Clerk of the Circuit Court and Comptroller Page 5





#### **Management Report Template**

Introduction Investigation of

Background

**INVESTIGATIVE FINDINGS** 

•

We recommend management:

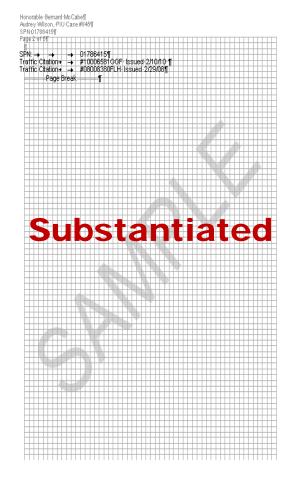
#### **Substantiated**

Public Integrity Investigations Unit, Division of Inspector General Clerk of the Circuit Court and Comptroller Page 7 Public Integrity Investigations Unit, Division of Inspector General Clerk of the Circuit Court and Comptroller



#### State Attorney Report Template





Audrey Wilson, PIU Case #845¶ SPN 01786415¶ Page 3 of Pf Applicable Florida Statutes:¶ 95.525 Verification of documents; perjury by false written declaration, penalty. - + ¶ On February 29, 2008, the Respondent was issued traffic citation #08008380FLH for unlawful On May 30, 2008, the Respondent submitted to the Clerk of the Circuit Court and Sixth Judicial Circuit Court a Florida Department of Health (DOH) community service letter indicating she had completed 27 community service hours for the office of Health Education signed by Wanda Rees, Program Director, dated May 30, 2008, as payment for \$185.50 of fines, fees and costs for traffic citation #08008380FLH.¶ On February 10, 2010, the Respondent was issued traffic citation #10006581GGF for careless driving.¶ On March 18, 2010, the Respondent submitted to the Clerk of the Circuit Court and Sixth Judicial Circuit Court at Petition to Saisty Penalty With Public Service Or Community Service Due To Financial Hardship (Form 881-12) agreement to supervise for community service for traffic citation #10006581GGF. The petition indicated the Respondent would perform 24 hours of public service with the DOH. Furthermore, the Respondent stated her income was \$20,010 On April 13, 2010, the Respondent submitted a letter to the Clerk of the Circuit Court and Sixth Judicial Circuit Court requesting for adjudication to be withheld. On June 1, 2010, the Respondent submitted to the Clerk of the Circuit Court and Sixth Judicial Crout Court a DOH community service letter indicating she had completed 40 community service hours, signed by Regina Robinson, Site Coordinator, dated May 26, 2010, as payment for year love times, ties and costs for traffic cation, #100UbbH194-III. On June 16, 2010, the Respondent voluntarily participated in an interview by the PIU investigators. During this interview, the Respondent admitted to submitting fraudulentcommunity service letters as payment for fines, fees and costs for traffic citations #08008380FLH- and #10006581GGF. Furthermore, she admitted to submitting a Petition to Satisfy Penalty With Public Service Or Community Service Due To Financial Hardship (Form-88T-12): which did not reflect her true annual salary. The Respondent completed and signed a voluntary statement to the falsification of the documents and resigned her position with the Clerk of the Circuit Court 1 C. INVESTIGATIVE REVIEWS At the request of Myriam rizarry, Chief Deputy Director for the Clerk of the Circuit Court, the Division of Inspector General's Public Integrity Unit (PIU) reviewed the traffic court cases to determine the integrity of the official records and documents filed with court. II The following traffic court case records and documents were reviewed: ff Department of Health Community Service letter dated May 30, 2008.



#### State Attorney Report Template

Honorable Bernard Mc Cabe ¶ Audrey Wilson, PIU Case #846¶ ◆ Petition: To: Satisfy: Civil: Penalty: Through Public Vvorks or Community: Service Due to Financial Hardship dated February 25, 2010 1 Department of Health Community Service letter dated May 26, 2010 ¶ We interviewed personnel regarding their roles in preparing and submitting these records and documents to the Clerk of the Circuit Court and Sixth Judicial Circuit Court.¶ Liz\*Guevara, Volunteer Coordinator, Pinellas County Department, of Health (DDH)¶ According to Liz Guevara (June, 11, 2010), the community service letters are fraudulent for several reasons ¶ •-- The Respondent's traffic cases would not have qualified for community service with There is no DOH application or record of her volunteering there; ¶ ◆→The authors of the DOH letters, Wanda Reese and Regina Robinson, are not employees of the DOH; and¶ The letterhead submitted predates DOH current letterhead by several years. ¶ Audrey Wilson, Fiscal Records Specialist, Pinellas County Clerk of Court¶ Audrey-Wilson-formerly-worked-at-the-DOH-from-September-1993-through-September-1997. just prior to being hired by Pinellas County. Audrey was interviewed June 16, 2010, and submitted a Voluntary Statement admitting that she knew the petition she attested to had incorrect information and that the community service letters were falsified.¶ PIU-NOTED- THE-FOLLOWING: The traffic case dockets were amended on 6/17/10 for citation #10006581GGF (issued 2/10/2010) and on 6/24/10 for citation #08008380FLH (issued 2/29/2008) to reinstate the fine, late penalty and D6 suspension. D. CONCLUSION/RECOMMENDATIONS The Respondent attested to information that she knew-was-wrong and false in her petition to the court to perform community service to satisfy the civil penalty. The Respondent confirmed - she falsified community service letters for submission to the Clerk of the Circuit Court and Sixth Judicial Circuit Court as proof of her compliance. Based on our review of the documents submitted to the court and the interviews conducted Ms.: Audrey: Wilson: may have committed a felony per Florida Statute 92.525 and 838.022 for traffic citations #10006581GGF and #08008380FLH. Therefore, PIU request the State Attorney's office review the facts of this case for potential prosecution. - Page Break-

Honorable Bernard McCabe¶ Audrey Wilson, PIU Case #845ff E. ATTACHMENTS: 1 •--Investigation Log¶ • - Audrey Wilson's:¶ o+•Signed Voluntary Interview form¶ o-∙Signed Voluntary Statement¶ → Signed Petition to Satisfy Penalty With Public Service Or Community Service Due To Financial Hardship (Form 88T-12)¶ o+•Signed Request-for Adjudication Withheld-¶ o⊷Hiring data¶ n--- etter-of-resignation¶ Investigative Summary of Audrey Wilson's interview¶ • → Falsified May 2010 DOH Letter & Petition for Community Service¶ •---Falsified May 2008 DOH Letter for Community Service¶ •-- Traffic Citation #10006581GGF (issued 2/10/2010)¶ ▶→ Traffic Progress Dockets¶ •-- Traffic Citation #08008380FLH- (issued 2/29/2008)¶ • → DOH- Sample- Volunteer-Application¶ F. Reference Information: Liz Guevara, Volunteer Coordinator¶ Volunteer Services¶ Pinellas County Health Department¶ 205 MLK Street North, Room 2-167¶ St. Petersburg, FL-33701¶ (727) 824-6900 Ext.: 11293¶ you have any questions regarding this matter, please feel free to call Scott Stees, Senio Internal Auditor at 464-8379 or me at 464-8375 1 cc: → Ken-Burke, Clerk of the Circuit Court and Comptroller¶ Judge William: H. Overton, Circuit Judge, Sixth Judicial Circuit Court n Myriam-Irizarry, Chief-Deputy-Director, Clerk-of-the-Circuit-Court 9 Suzanne Mucklow, Executive Director, Clerk of the Circuit Court Hazel-Bure, Director, Court and Operational Services 9 Colleen Ford, Director, Court, and Operational Services¶

#### **Substantiated**





#### Ken Burke, CPA

CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

Division of Inspector General 510 Bay Avenue

Clearwater, FL 33756 Telephone: (727) 464-8371 Fax: (727) 464-8386

Fraud Hotline: (727) 45FRAUD (453-7283) Clerk's website: www.mypinellasclerk.org

Clerk of the County Court Recorder of Deeds Clerk and Accountant of the Board of County Commissioners Custodian of County Funds County Auditor

REPORT NO. 2013-XX

TO: XXX

FROM: Hector Collazo Jr.

Inspector General/Chief Audit Executive

DIST: Ken Burke, CPA, Clerk of the Circuit Court and Comptroller

SUBJECT: Investigative Review – XXX

DATE: XXX X, 2012

The Division of Inspector General's Public Integrity Unit (PIU) received allegations of Fraud, Waste, and Abuse. We investigated the following allegation related to XXX.

The complainant alleges that the respondent:

XXX

The complainant [did/did not] provide documentation to assist with the investigation.

To determine whether the allegations were substantiated, we reviewed policies, procedures, and any other records deemed appropriate. We also conducted interviews of staff and other parties, as needed. Our investigation was performed according to the *Principles and Standards for Offices of Inspector General* and *The Florida Inspectors General Standards Manual* from The Commission for Florida Law Enforcement Accreditation.

The Division of Inspector General investigation of the allegations has determined that the allegations noted above were [unsubstantiated / unfounded].

[Optional additional information]

## Unfounded or Unsubstantiated Report Template



## FOURTH step in establishing an effective Report Writing **Process**



Your job is to make the report easy reading for the reader. The reader should not have to work hard to understand what he/she is reading.

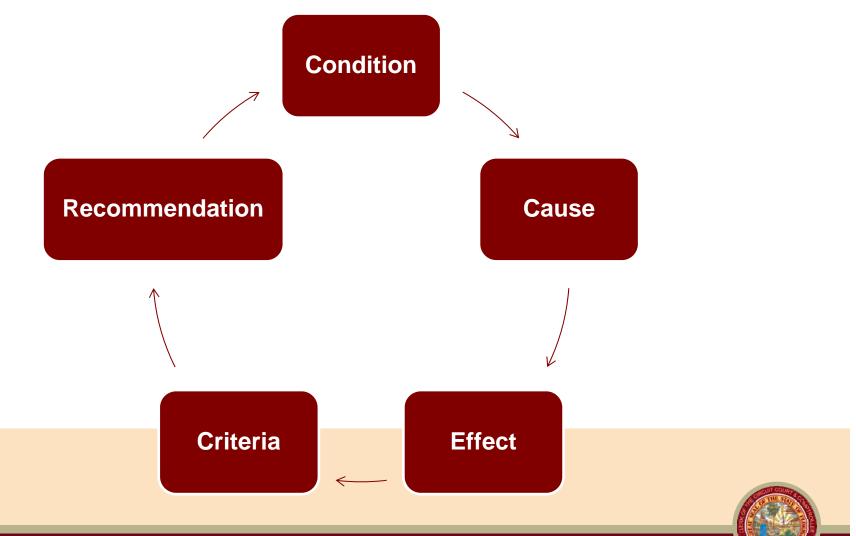


## Characteristics of a Well-Written Investigative Report

- Factual & Accurate Flowing
   Easily to your Conclusion
- Objective
- Timely
- Concise
- Clear and Simple



#### **Developing the Message**





#### **Developing the Message**

- What is happening? (Condition)
- Why is it happening when we want it not to happen? (Cause)
- What is the *result* of it happening? (Effect)
- What should be happening? (Criteria)
- What would it take to fix it? (Recommendation)



#### Condition

 "What Is" – The existing state of affairs documented during the course of the investigation.



Describe what is deficient or defective, and state whether the problem is isolated or widespread.



#### Cause

- "Why" did it happen?
- When, where, and how did it occur?
- What organizational level was responsible for it?
- Include enough detail to support the recommendation(s) and to assist management in implementing corrective action.
- To the maximum extent possible, the root or underlying causes should be identified. The quality of the recommendations is directly linked to a thorough understanding of the underlying causes for the condition found.



#### **Effect**

- What is the "result," impact, or consequences of the condition not meeting the criteria?
- When possible, express the effect in quantitative terms (dollars, number of personnel, units of production, quantities of material, number of transactions, elapsed

time, etc.).



 "What Should Be" the laws, personnel rules, policies & procedures that were violated and would substantiate the allegations.





## Why must we have prescribed criteria?

• In the absence of prescribed criteria, auditors must rely on their professional knowledge and experience to select suitable criteria, such as business processes, acceptable accounting or internal control procedures or business practices, or other governmental or business-related practices.



#### HOW CAN YOU DISCIPLINE, TERMINATE OR FILE CRIMINAL CHARGES IF NO RULES OR LAWS HAVE BEEN VIOLATED?



## When Presenting Additional Controls To Address Identified Control Weakness

In the absence of prescribed criteria, auditors must rely on their professional knowledge and experience to select suitable criteria, such as business processes, acceptable accounting or internal control procedures or business practices, or other governmental or business-related practices.

We need to use our professional experience!



#### Recommendations

- How do we "fix it"?
  - -Identify internal control weaknesses
  - -Consider disciplinary action
  - -Forward case to SAO

-Etc.







#### Management Responses

- Final investigative reports should include management's responses.
- More desirable to abbreviate or summarize management's position on each recommendation.
- Note when management concurs with the recommendations, as well as when they do not concur.
- •If you summarize their response, remember to note that the complete text of management's response is in an Exhibit.
- •If responses are received from multiple departments, ensure that the department responding and the recommendation(s) to which they are responding are clearly stated.



## Internal Audit - Inspector General Comments

At times, we may wish to also comment on management's response to the report finding content or management's disagreement with specific reported facts:

- Recommendation No. 1
- Management Response (to Recommendation No. 1)
- Inspector General Internal Audit Comments on Management's Response (to Recommendation No. 1)



# **Reader Devices - Organization**

Table of Contents

## TABLE OF CONTENTS

- Investigative Findings, Issues and/or Concerns
- Structure of Finding

		Page
Gloss	ary of Terms	5
Introd	uction	6
		  -  -
Action	Plan	7
Invest	gative Findings, Issues and/or Concerns	11
1.	Data Processing Problems For D6 Suspension Transactions Are Causing Driver Licenses To Not Be Suspended.	11

Headings and Subheadings



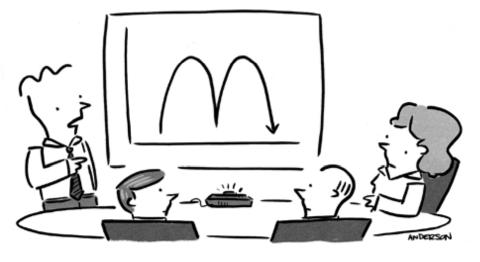
# Reader Devices - Visual Aids

- Graphs, Charts, and Tables
- Pictures
- Text Boxes
- Simple Flow Charts

   and Organizational
   Charts

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"Before we get into this, is anyone else hungry?"







# FIFTH step in establishing an effective Report Writing **Process**



# Workpapers EVIDENCE

Evidence contains sufficient information that allows an experienced audigator having no previous connection with the investigation to arrive at the same conclusions and judgment.



# Types of Workpapers *EVIDENCE*

All documents & reports (manual & automated) prepared or collected by audigators during the investigative process (EVERYTHING!)

- Paper (Invoices, Contracts, etc.)
- Tapes
- Films
- Electronic (Disks, Diskettes, CDs, DVDs, etc.)
- Other Media
- Pictures
- Interviews (Documented)
- Processes and Observations (Documented)



# Types of Workpapers *EVIDENCE*

Provides a systematic method of recording work performed, including:

- Investigative procedures applied
- Tests performed
- Information & evidence obtained to support findings, judgments, conclusions, and recommendations presented in the investigative report



# **SIXTH** step in establishing an effective Report Writing **Process**



# REPORT EDITING

- Do not reinvent the wheel, templates are your savior
- Transfer ownership of the report to the office
- Establish a report editing process
  - Draft Report
  - Supervisory Review
  - Cold Reader
  - Editor
  - Director/IG Review





AS: Investigative Summary
- → AS1: Current Issues
AS2: Reports
🖟 📴 A: Investigative Program
A.1: Project Setup
→ A.2: Investigative Notes
A.8: Second Level Draft Report Steps
A.11: Completion Steps
→ A.12: Compliance Review CFA
→ A.13: A.4 Background
→ A.14: A.5 Fieldwork Steps Perform FWP(s)
■ A.15: A.6 Fieldwork Completion Step
⊕ B: Investigative Field Work Program #1
B.1: Procedure #1 - Obtain Required Documentation
■ B.2: Procedure #2 - Interviews

ARC	State	Title
AS2.a		State Attorney Draft #1 Memo WM 02-25-2014
AS2.c		Template-Blank-Work Papers Form 7-2-12
AS2.d		Report 2013-24 Investigation of Misuse of County Time
₩ AS2.e		State Attorney Memo Draft #2 EDIT HCJ 02-026-2014 Recovered Report
M AS2.f		State Attorney Memo Draft #3 EDIT WM 02-026-2014
AS2.g		Draft #1 HCJ Investigation Report 2/26/2014
№ AS2.h		Draft #2 WM EDIT Investigation Report 2/26/2014
№ AS2.i		State Attorney Memo Draft #4 EDIT HC 02-026-2014
№ AS2.j		State Attorney Memo Draft #5 EDIT KG 02-026-2014
₩ AS2.k		Draft #3 HC EDIT Investigation Report 2/26/2014
₩ AS2.I		Draft #4 KG EDIT Investigation Report 2/27/2014
		State Attorney Memo Draft #5 for QA GMcC 02/26/2014
₩ AS2.n		Draft #4 for QA GMcC Investigation Report 2/27/2014
₩ AS2.0		Draft #5 MD EDIT Investigation Report 2/27/2014
№ AS2.p		Draft #5 Investigation Report 3/4/2014
№ AS2.q		Draft #6 EDIT HC To CDC MI Investigation Report 3/4/2014
№ AS2.r		Draft #7 HC Investigation Report 3/5/2014
M AS2.s		State Attorney Memo Draft #6 EDIT HC KG 03-06-2014
₩ AS2.t		Investigation Report Draft#8 FINAL HC 3/6/2014
₩ AS2.u		State Attorney Memo Draft #7 FINAL HC 03-06-2014
₩ AS2.v		Investigation Report Draft#9 MGT ED FINAL HC 3/11/2014
AS2.w		State Attorney Memo Draft #8 FINAL ED HC 03-11-2014
AS2.x		Investigation Report Draft#10 FINAL EDIT MD 3/14/2014
₩ AS2.y		State Attorney Memo Draft #9 FINAL EDIT MD 03-14-2014
₩ AS2.z		Investigation Report Draft#11 FINAL 3/14/2014
M AS2.aa		State Attorney Memo Draft #10 FINAL 03-14-2014
AS2.bb		2014-08 Investigate Review CCC Employee Violated County Policies and Po
AS2.cc		SAO Memo 3-17-2014
M AS2.dd		State Attorney Memo KB & MI No Attachments FINAL 03-14-2014



DIVISION OF INSPECTOR GENERAL KEN BURKE, CPA

KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER
PINELLAS COUNTY, FLORIDA

# **SEVENTH** step in establishing an effective Report Writing **Process**



# **QUALITY ASSURANCE (QA)**

Division of inspector General, Public Integrity Unit Quality Review Checklist

Purpose: To assist in determining the extent to which the investigations being reviewed were conducted in compliance with the Principles and Standards for Offices of Inspector General.

Investigation Name	Project Number
Inspector General Auditor	Date Reviewed
Inspector General Auditor	Date Reviewed
SUPERVISING INSPECTOR	Date Reviewed
GENERAL AUDITOR	

	YE8	NO	NA	COMMENT8
1. General Standards				
<ul> <li>A. Staff Qualifications – Individuals assigned to conduct the investigative activities should collectively possess the knowledge, skills and experience required for the investigative work.</li> </ul>				
SUPERVISING INSPECTOR GENERAL AUDITOR				
B. Independence – The Inspector General and OIG staff Involved In performing or supervising any investigative assignment must be free from personal or external impairments to independence and should constantly maintain an independent attitude and appearance.	0			
SUPERVISING INSPECTOR GENERAL AUDITOR				
C. Due Professional Care – Due professional care should be used in conducting investigations and in preparing accompanying reports.				
SUPERVISING INSPECTOR GENERAL AUDITOR				
2. Qualitative Standards				
A. Quality Control – This Standard requires to ensure quality and expedite the progress of investigations, proper supervision will be exercised from the start of such work to its completion.	0			
SUPERVISING INSPECTOR GENERAL AUDITOR				
Planning – investigative work is to be adequately planned.				
SUPERVISING IN SPECTOR GENERAL AUDITOR				
C. Data Collection and Analysis – information and data gathered during an investigation should be carefully documented and organized relative to case objectives.				
SUPERVISING INSPECTOR GENERAL AUDITOR				
D. Evidence – Sufficient, competent, and relevant evidence is to be obtained to afford a reasonable basis for the investigative findings and conclusions.				
SUPERVISING INSPECTOR GENERAL AUDITOR				
<ul> <li>Timeliness – investigations should be conducted in a timely manner.</li> </ul>				
SUPERVISING IN SPECTOR GENERAL AUDITOR				

	YE8	NO	NA	COMMENT8
F. Reporting – Where appropriate, investigative activity should result in a timely referral for criminal prosecution or written report. All reports shall present factual data accurately, fairly and objectively, and present the results of investigation in a persuasive manner	0			
SUPERVISING INSPECTOR GENERAL AUDITOR				
G. Confidentiality – The OIG should establish and follow procedures for safeguarding the identity of confidential sources and for protecting privileged and confidential information.	0	•	•	
SUPERVISING INSPECTOR GENERAL AUDITOR				
H. Follow-Up – Appropriate follow-up to administrative or systemic issues identified by investigators should be performed to assure that any recommendations made to appropriate officials are adequately considered and properly addressed.				
SUPERVISING INSPECTOR GENERAL AUDITOR				

I have reviewed each of the items on this questionnaire and certify my responses are accurate to the best of my knowledge after performing reasonable due diligence on each question. I have performed the applicable QA steps and the Workpapers meet the standards.

#### SUPERVISING INSPECTOR GENERAL AUDITOR

Data

I have verified that this QA checklist was completed by the inspector General Auditor and Supervising inspector General Auditor.





# <u>QUALITY ASSURANCE (QA)</u>



Ken Burke Clerk of the Circuit Court Pinellas County, Florida

### X-Referenced Report

INVESTIGATION OF

CLERK OF THE CIRCUIT COURT
ST. PETERSBURG BRANCH EMPLOYEE'S
SUBMISSION OF FALSIFIED DOCUME

Public Integrity Investigation Division of Inspector Green



Hector Colly Jr., CFE, CFS, CISA VS, CIG Director, Public Integrity Investigations Unit Inspector General/Chief Audit Executive Division of Inspector General\*

Investigation Team Scott Stees, CIA, CISA, CFE, CGFO, CIGA, CIGI - Senior Internal Auditor

> OCTOBER 21, 2010 REPORT NO. I-2010-06

"Regulated by the State of Florida
"Accredited Office of Inspector General
By the Commission for Florida Law Enforcement Accreditation

#### INVESTIGATIVE FINDINGS

1. Respondent Knowingly Sought To Defraud The Clerk
Of The Circuit Court And Sixth Judicial Circuit Court
Of Civil Process Owed By Twice Submitting
Fraudulen Courts And Records. ISSUE1

An investigation of viducity at the request of the Chief Deputy Director for the Clerk of the Circuit of the one were tional Services Division confirmed Ms. Audrey Wilson knowingly sout den the Clerk of the Circuit Court and Sixth Judicial Circuit Court of civil penalties and ultimate and ultimated and comments and records for community service she never performed finite of the fines she was assessed for ticket traffic citations; one assessed in 2008.

On Februar 2000 ie Respondent was issued Traffic Citation #08008380FLH for unlawful speed 2

008, the Fospondent submitted to the Clerk of the Circuit Court and Sixth Judicial volume at Form Department of Health (DOII) community service letted 4 14.pdfr Detaing she for community service hours for the office of Health Education aggned by North Rees, Frogram Director, dated May 30, 2008, as payment for \$185.50 of fines, fee and by \$50 Traffic Citation #08008380FLH. B 4 16.pdf

n, 2010, the Respondent was issued Traffic Citation #10006581GGF for a wing. B 4 15.pdf

March 18, 2010, the Respondent submitted to the Clerk of the Circuit Court and Sixth Judicial Circuit Court a Petition to Satisfy Penalty With Public Service Or Community Service Due To Financial Hardship (Form 88T-12) B 4 33,00fagreement for community service for Traffic Citation #10006581GGF. The petition indicated the Respondent would perform 24 hours of public service with the DOH. Furthermore, the Respondent stated her income was \$20,010 annually.

On April 13, 2010, the Respondent submitted a letter to the Clerk of the Circuit Court and Sixth Judicial Circuit Court requesting for adjudication to be withheld. <u>B.2.2 - 845 - 6-14-2010.doc</u>

On June 1, 2010, the Respondent submitted to the Clerk of the Circuit Court and Sixth Judicial Circuit Court a DOH community service letter indicating she had completed 40 community service hours, signed by Regina Robinson, Site Coordinator, dated May 26, 2010, as payment for \$281 of fines, fees and costs for Traffic Citation #10006561GGF.B 4 13,pdf

Public Integrity Unit, Division of Inspector General Clerk of the Circuit Court Page 8



# QUALITY ASSURANCE (QA)

# 100% ACCURATE NOT 99.99% CREDIBILITY

STATE ATTORNEY=BRESLER,RYAN ASSIST STATE'S

STATE ATTORNET-YOF, ILLONI DETENDANT

VITNESS=COLLAZO, HECTOR JR WITNESS=GUEVARA, LIZ

[Parcel Details]

→ INFO: DATE=02/22/2012 REASON=Violation of probation/warrant/summons CLOSED =03/20/2012

## LAST DOCKET DATE=11/15/2012

09/01/2010 Pinellas FELONY DISPOSED-SEE 522010CF019173AXXXNO

CHARGE SEQ#

02

STATUTE STATUTE TEXT

838022 OFFICIAL MISCONDUCT

DATE PHASE

05/11/2011 Court: Adjudication Withheld



## 2014 Inspector General Reports:

The reports on this page are in a \*.PDF format which requires Adobe Acrobat Reader to read them. If you do not have Adobe Acrobat and would like to download it, use this link: <a href="DOWNLOAD ADOBE ACROBAT">DOWNLOAD ADOBE ACROBAT</a> READER

Please click here to return to the Inspector General Reports Homepage.

RPT 2014 - 42

Audit of Clerk of the Circuit Court and Comptroller Clerk's Notary Process

RPT 2014 - 41

Unannounced Audit of the Self Help Center Imprest Change Funds

RPT 2014 - 40

Unannounced Audit of the DEI Engineering and Technical Support Department Petty Cash Funds

RPT 2014 - 39

Unannounced Audit of the Recerding Department Imprest Change Funds

RPT 2014 - 38

Investigative Review - Improper Disclosure of Case Information

RPT 2014 - 37

Follow-up Audit of Pinellas County's Compliance with the Family Medical Leave Act (FMLA)

RPT 2014 - 36

Audit of Multiple Award Service Contracts for Motor & Pump Repairs

RPT 2014 - 35

Investigative Review of the Clerk of the Circuit Court and Comptroller's North County Branch

RPT 2014 - 34

Audit of Fort De Soto Park Operations & Internal Controls

RPT 2014 - 33

Unannounced Audit of the Civil Court Records Department Imprest Change and Juror Funds

RPT 2014 - 32

Investigative Follow-Up Report of Clerk Civil Court Child Support Section Fees

RPT 2014 - 31

Investigative Follow-up Report of Misuse of County Time

RPT 2014 - 30

Follow-up Audit of Pinellas County Mosquito Control

RPT 2014 - 29

Audit of Building & Development Permit Revenue, Collection & Allocation

INVESTIGATIVE
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# REPORTS



# Hotline Gall



DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

CLERK OF THE CIRCUIT COURT AND COMPTROLLER Pinellas County, Florida

## **Solid Waste Call (BCC)**

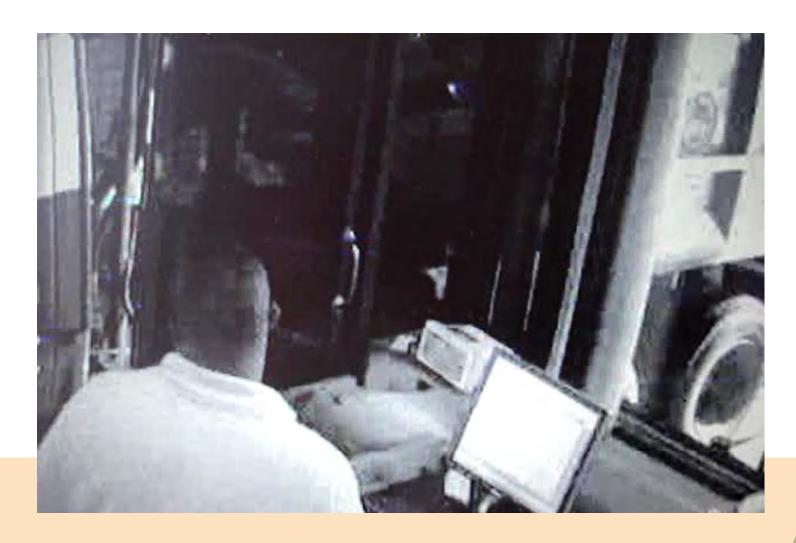
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				Ca	se Infor	matio	n					
Case#	175	Title	Solid	Waste	EE Thef	t rep	rinting f	lat ra	te t	ickets		
				Respo	ndent li	ntorm	ation					
First Na				=	t Name L	atta			=	M.Init		
OfficePho				Home	Phone			<b>–</b>				
Work Add: Home Add:								Dep	nt. ris.	<u> </u>		
SSN SSN	ress		Emp#				PRoll#		org	r#	1	
Nature of Complaint, Witness												
Supervis	or Name		·		Phone							
Witness	Name				Phone							
				M-4	£C.							

## Nature of Complaint

Deb Bush 580-5313 called to report that a scale house operator had been caught stealing \$140 cash. Employee was reprinting flat rate tickets (usually \$10) and pocketing cash.



# **Solid Waste Call (BCC)**





# #1 INVESTIGATIVE REPORT

To department head with all the facts (names, dates, details, etc.)



## KEN BURKE, CPA

CLERK OF THE CIRCUIT COURT - PINELLAS COUNTY, FLORIDA

#### INTERNAL AUDIT DIVISION

Clark of the County Chair
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400 Gleveland Straet, Fourth Poor Cfeanweter, FL 33755-4041 Tetaphone: (727) 484-8371 6071com: 570-6371 Fax: (727) 484-8388

TO:

Robert Hauser, Director

Solid Waste Operations

FROM:

Robert W. Melton, Chief Deputy Director

Internal Audit Division

SUBJECT:

Hotline Investigative Memorandum, Case Number 175

DATE:

July 25, 2007

The Internal Audit Division has completed an investigation of specific allegations described below:

The ellegation is that Lance Latta (Respondent One), a scale house operator, was short \$110 in cash receipts and was unable to explain the shortage. It appears the irregularity was a result of him reprinting earlier completed cash transaction tickets instead of inputting a new transaction. Customers would sign the reprinted tickets unaware that it had not been entered as a new transaction in the Autoscale system. Respondent One would then destroy the reprinted tickets and steal the cash (\$10 and/or \$20 for each reprinted ticket). Further, has this internal control weakness (reprinting tickets) been exploited by other Solid Waste employees?

To determine whether the allegations were substantiated, we reviewed policies, procedures and appropriate records. We also interviewed staff and other parties, as needed. Our investigation was performed according to the Quality Standards for Investigations from the President's Council on Integrity and Efficiency.

Our Investigation substantiated the allegation that Respondent One was reprinting completed transaction tickets instead of infillating a new transaction for each customer. Respondent One would then apparently destroy the reprinted tickets and steal the cash received using the reprinted tickets. Further, it was also determined that Gabe Galbreath (Respondent Two), a second Solid Waste employee, was involved with the same reprinting scheme.



# #2 REFERRED TO PINELLAS COUNTY SHERIFF'S OFFICE

NO ACTION TAKEN LAST REFERRAL TO PCSO





Future Referrals To
State Attorney's
Office For A Review
Of The Facts For
Potential
Prosecution





### KEN BURKE, CPA

CLERK OF THE CIRCUIT COURT - PINELLAS COUNTY, FLORIDA

INTERNAL AUDIT DIVISION

Gate of the County Count Recompt of Devide Clinic and Accountant of the Board of County Commission and County Ros Lot Classify Ros Lot Class of the Washington Medical Charm, Nethans 403 Cleveland Street, Fourth Floor Clearwater, FL 38755-4041 Telephone: (727) 464-8371 Suncorn: 570-8371 Fpx: (727) 464-8386

TO: Robert Hauser, Director, Solid Waste Operations

FROM: Robert W. Melton, Chief Deputy Director

Internal Audit Division

SUBJECT: Solid Waste Scale House Internal Controls

DATE: September 27, 2007

The Internal Audit Division has completed an investigative review of cash receipt records and handling by employees of the Department of Solid Waste, Scale House Operations, initiated at the request of Solid Waste. The request was a result of the substantiation of two Solid Waste employees identified and referred to the Pinellas County Sheriffs Office for the theft of cash receipts from the Scale House Operations. A previous memo dated July 25, 2007 was issued which identified several findings, issues, concerns, and suggestions regarding the theft. This memo discusses internal control issues we noted during our investigation.

Our investigation was performed according to the Quality Standards for Investigations from the President's Council on Integrity and Efficiency.

We commend Pinellas County Solid Waste Operations for their full cooperation and assistance and their approach for taking action on a timely basis during our investigation.

#### Background

The Pinellas County Solid Waste Operations department maintains the County's landfill and refuse to energy plant operations. There are four scale houses used to handle the customer traffic and applicable data input for the transactions (i.e., customer data, weight of load, and tipping fees), which are processed by billing or the acceptance of cash and check for payments. The four scale houses handle over \$3.8 million in cash transactions on an annual basis. Solid Waste (landfill) is a six day per week operation and the refuse to energy plant runs 24 hours per day, seven days per week. The types of customers include governments, private business and citizens

Robert Hauser, Director, Solid Waste Operations September 27, 2007 Page 18

#### We suggest the Director:

- A. Upgrade the gate equipment by installing a camera and repairing the speaker box to allow two way communications and visual identification.
- Reassign the access gate control responsibility to the shift supervisors (located in scale house one).

#### 11. On Site Compliance Coverage Could Be Improved.

We observed scale house operations over several days, including Saturday. We noted that although the scale houses open for customers at 7:00 a.m. on Saturdays, compliance inspectors do not start until 8:30 a.m. This gap in coverage by compliance inspectors increases the likelihood of inadequate monitoring issues occurring without the proper assistance available. Adequate compliance monitoring must occur during all operational hours while customers are on site





#### We suggest the Director:

Increase the coverage by compliance inspectors to adequately monitor the scale houses during all operational hours.

#### 12. Road Signs On Scale House Road.

During specific times of the day, there exist long lines of customers awaiting entrance to the landfill. Any steps to minimize the time a vehicle is at the scale house for transaction processing will result in higher customer satisfaction.

Occasionally, trucks are diverted from the normal dumping areas of the landfill to a different area. During these times, the scale house operator has to repeatedly explain to customers the reason for the diversions and/or other issues regarding any unusual Solid Waste activities. This activity increases the time the other customers are waiting at the scale house for processing. An electronic information screen or board located before the scale houses could provide updates on

#3

## CONDUCTED AN INTERNAL CONTROLS REVIEW





## AUDIT OF SOLID WASTE REVENUE ADMINISTRATION

## Audit Services Division of Inspector General

Ken Burke, CPA\* Clerk of the Circuit Court Ex Officio County Auditor

Hector Collazo, Jr., CFE, CFS, CISA, CIG Inspector General/Chief Audit Executive Division of Inspector General

Audit Team Flo Riggie, CIGA, CISA, ITIL-F, Internal Auditor II

\*Regulated by the State of Florida

MAY 20, 2010 REPORT NO. 2010-09

# #4 IG'S STAFF OBSERVATION OF FLAT RATE FEE PROCESS RAISED A RED FLAG

# CONCERNS ADDED TO ANNUAL AUDIT PLAN











DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA



It is hard to see from this picture; however, this trailer is the size of a standard dump truck.



ONE DAY
SINGLE AXLE
TRAILER
SURVEY RESULTS

Net Pounds Range 920 - 7,540

Net Pounds Range \$17.50 - \$141.38

Net Tons	Net Lbs	Amount Collected	Per Ton Charge
0.57	1,140	\$ 10.00	\$ 21.38
3.44	6,880	10.00	129.00
1.78	3,560	10.00	66.75
1.06	2,120	10.00	39.75
0.55	1,100	10.00	20.63
3.73	7,460	10.00	139.88
0.53	1,060	10.00	19.88
0.78	1,560	10.00	29.25
1.00	2,000	10.00	37.50
0.98	1,960	10.00	36.75
0.97	1,940	10.00	36.38
2.26	4,520	10.00	84.75
1.13	2,260	10.00	42.38
3.57	7,140	10.00	133.88
1.32	2,640	10.00	49.50
1.95	3,900	10.00	73.13
3.77	7,540	10.00	141.38
1.60	3,200	10.00	60.00
1.47	2,940	10.00	55.13
3.52	7,040	10.00	132.00
0.72	1,440	10.00	27.00
4.13	8,260	10.00	154.88
1.35	2,700	10.00	50.63
0.55	1,100	10.00	20.63
1.95	3,900	10.00	73.13
0.79	1,580	10.00	29.63
0.92	1,840	10.00	34.50
2.19	4,380	10.00	82.13
0.71	1,420	10.00	26.63
2.63	5,260	10.00	98.63
0.97	1,940	10.00	36.38
1.61	3,220	10.00	60.38
2.75	5,500	10.00	103.13
0.81	1,620	10.00	30.38
2.77	5,540	10.00	103.88
1.27	2,540	10.00	47.63
0.46	920	10.00	17.25
1.22	2,440	10.00	45.75
		\$380.00	\$2,391.75



Based on a conservative sample on a Tuesday, which is an average to slow day, the revenue loss for the \$10 flat rate vs. the \$37.50 per ton rate was estimated to be \$2,011.75 for the day, \$335 per hour and \$1,207,340 per year



# Landfill Tipping Fees **Outcome**

## **Bridgeway Acres Landfill and** Waste-to-Energy Facility

#### SCALEHOUSE HOURS

- Open Monday Friday 6am 6pm and Saturday 7am - 5pm
- · Closed Sundays, Thanksgiving, Christmas and New Year's Day

All loads must be covered and secured!

#### FLAT RATES\*

The flat rate is not available if any modifications have been made to the vehicle (including sidewalls).

- Christmas trees only—up to 5...... \$3/load

\*All others weigh in and out, paying \$37.50 per ton.

### REQUIRED DEPOSIT

- . 50% of total loaded vehicle weight
- Deposit on credit cards may be held 3-5 business days based on policy of issuing bank.

#### SPECIAL FEES

Load Search Fee	\$100
Special Service Fee	\$100

#### **PAYMENT**

# DISPOSAL FEE: \$37.50 per ton Businesses Pay Citizens Win - Win



**DIVISION OF INSPECTOR GENERAL** KEN BURKE, CPA

CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

# Hotline Gall



DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

CLERK OF THE CIRCUIT COURT AND COMPTROLLER Pinellas County, Florida

# **Community Service Call (Clerk)**

Count		er semili			3US	SE HOTLIN	E CASE	21		
Case Information										
Case# 221 Title CCC/EE Manufactured/Submitted a Fraudulent Records										
Respondent Information										
Pinet Na	me Audrey		•	Last Name				M.Init		
OfficePh				HomePhone		LSOII		]		
Work Add		Pete Cler	k's Branc				Dept.	,		
Home Add	ress						Divis.			
SSN			Emp#			PRoll#	Or	g#		
			Nat	ure of Com	plai	nt, Witness				
Supervis	or Name			Phone	e [					
Witness	Name			Phone	e [					
				Nature of	Con	nplaint				
Audrey Wilson received a traffic citation for speeding (2/10/2010). It appears that she may have manufactured and submitted a fraudulent Dept. of Health document (letterhead) to certifying that she had completed the Court ordered 40 hours of community service. Furthermore, she may have inappropriately accessed and manipulating the Clerk's docketing system ensuring she had entered/submitted/docketed the records to meet the time frames required by the Courts.										
She may	have been	assisted	by sever	al other C	lerk	employees.				
of Healt	h documen		nead) cer			tured and sub the had comple			_	





#### Public Integrity Investigations Unit Division of Inspector General Pinellas County Clerk of the Circuit Court



## VOLUNTARY STATEMENT

You have been involved in an incident or you have personal knowledge of an incident which is under administrative investigation and have been asked to make a voluntary statement regarding the incident.

I VOLUNTEER THE FOLLOWING INFORMATION OF MY OWN FREE WILL AND UNDERSTAND THE FOLLOWING:

- I UNDERSTAND THAT I AM NOT UNDER ARREST, NOR AM I BEING DETASNED FOR ANY CRIMINAL OFFENSES CONCERNING THE EVENTS THAT I AM ABOUT TO MAKE KNOWN.
- YUNDERSTAND THAT I AM NOT REQUIRED TO GIVE THIS STATEMENT AND THAT I WILL NOT BE SUBJECT TO ANY DISCIPLINARY ACTION FOR MY FAILURE TO MAKE THIS STATEMENT.
- 3. I UNDERSTAND THAT ANY STATEMENTS OR INFORMATION MADE IN THIS VOLUNTARY STATEMENT MAY BE USED AGAINST ME IN ANY SUBSEQUENT CRIMINAL OR AUMINISTRATIVE PROCEEDING.
- I UNDERSTAND THAT I CAN STOP MAKING THIS STATEMENT AT ANY TIME AND THAT I WILL NOT BE SUBJECT TO DISCIPLINARY ACTION IF I DECIDE TO STOP MAKING THIS STATEMENT AT ANY TIME.

#### STATEMENT

I admit to falsly submitting decuments regarding Community service hours on a occasions. The 8th, 2010 of May 30, 2008. The public works Financial hardship did not reflect my true salary. I didn't do any Community service hours on either occasion

PAGE 1 OF 3

INITIALS REQUIRED FOR EACH PAGE USED





# INVESTIGATION OF CLERK OF THE CIRCUIT COURT ST. PETERSBURG BRANCH EMPLOYEE'S SUBMISSION OF FALSIFIED DOCUMENTS

### Public Integrity Investigations Unit Division of Inspector General

Ken Burke, CPA<sup>e</sup> Clerk of the Circuit Court Ex Officio County Auditor

Hector Collazo, Jr., CFE, CFS, CISA, CIG, CIGI Director, Public Integrity Investigations Unit Inspector General/Chief Audit Executive Division of Inspector General\*

Investigation Team
Scott Stees, CIA, CISA, CFE, CGFO, CIGA, CIGI - Senior Internal Auditor

OCTOBER 21, 2010 REPORT NO. I-2010-06

\*Regulated by the State of Florida.
\*\*Accredited Office of Inspector General
By the Commission for Florida Law Enforcement Accreditation

# #1 INVESTIGATIVE REPORT

To department head with all the facts (names, dates, details, etc.)





Clark of the County Count
Recorder of Deeds
Clark and Ancountart of the Board of County Commissioners
Custodian of County Funds
County And tor
Clark of the Water and Naviosairon County Authority

Division of Inspector General 400 Geveland St. 4, Proof Cleawards FL 32755 Taraphana: (297) 464-893 Suncora: (297) 570-893 Suncora: (297) 570-893 Fraud Hollina: (297) 573-FRAUD 19749) Emoli-fraudhollina@pictlestourby.org

Clark's waterite: www.pinellosclerk.org



investigation 2010-05

TO: Honorable Bernard McCabe

State Attorney, Sixth Judicial Circuit Court

Hector Collazo, Jr., Director

Public Integrity Unit

Division of Inspector General

SUBJECT: Investigative Review PIU Project 845

Request for State Attorney's Office Review of the Facts for Potential Prosecu

DATE: July 11, 2010

#### A. SCOPE

FROM:

Myriam Irizarry, Chief Deputy Director for the Clerk of the Circuit Court, requested the E of Inspector General's Public Integrity Unit (PIU) investigate the allegations that Audrey I FRS, St. Peteraburg Branch, falisfied records and documents associated with her citations and submitted/filed those records and documents with the Clerk of the Circuit a Soxth Judicial Circuit Court. Furthermore, the Chief Deputy Director requested shot determine the allegations to be substantiated that we refer the case to the State Attorities review and potential prosecution.

To determine whether the allegations were substantiated, we reviewed policies, proc and appropriate records. We also interviewed staff and other parties, as needed, investigation was performed in accordance with the *Principles and Standards for Offi Inspector General* and *Quality Standards for Investigations* from the Council of the Inspector of Integrity and Efficiency.

#### B. BACKGROUND

Subject: Audrey Wilson (Respondent) SPN: 01786415 Traffic Citation #10006581GGF Issued 2/10/10

Fraffic Citation #10006581GGF Issued 2/10/10 Fraffic Citation #08008380FtH Issued 2/29/08

# Referred To State Attorney's Office For A Review Of The Facts For Potential Prosecution Accepted Case

# **Charged with Official Misconduct, Plea Deal**



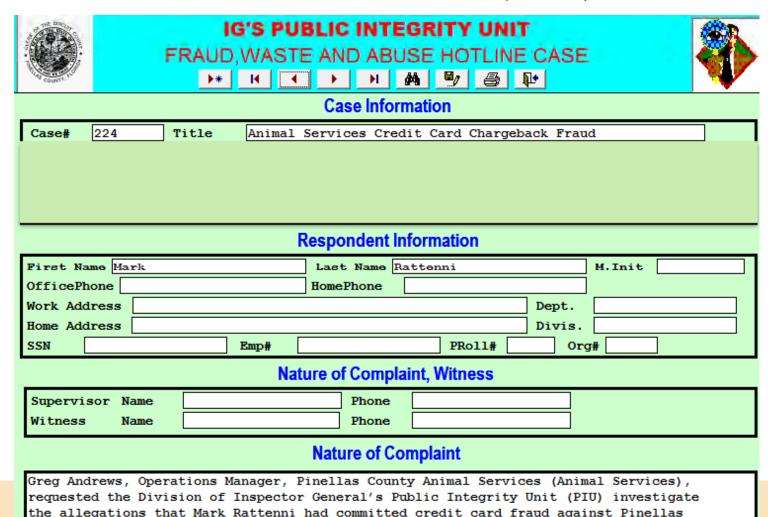
# Hotline Gall



DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

CLERK OF THE CIRCUIT COURT AND COMPTROLLER Pinellas County, Florida

## **Credit Card Call (BCC)**





County's Animal Services on April 26, 2010

JUNE 9, 2010

Mail Response To:

Merchant Services Customer Service / KY6-200-01-17 P.O. Box 851310 Louisville, KY 40285-1310

\*\*For support, visit www.bankofamerica.com/chargebacks

Fax: 1.800.230.8679 Phone: 1.800.228.5882

PINELLAS COUNTY ANIMAL SERVICE KELLY BECRAFT 12450 ULMERTON RD 12450 ULMERTON RD LARGO, FL 337742700

### Fraudulent Transaction Card Absent Environment

### Immediate action must be taken to avoid a debit to your account.

A chargeback has been received for the item(s) listed below. A legible copy of the sales draft must be eccived within 14 days of each CP date. Failure to provide this requested information could result in a debit to your account.

A copy of each sales draft is required to perform a thorough investigation of the chargebacks. The chargebacks may not necessarily mean the customer is disputing the transaction, but the Issuer has reason to believe a violation has occurred. If the transaction was a mail/phone order please supply proof of delivery. If this was a face to face transaction, the sales draft must contain: merchant name/address or locator number, transaction date, signature if applicable, expire date if available, account number, approval code and transaction amount. If responding to multiple requests, please ensure each sales draft is preceded by the appropriate request letter. Should you have any questions concerning this request, please contact Customer Service at the number listed above.

Merchant Number Card Number CB/Trans Amt  Merchant Reference Processing Reference MCC	Tran Date Invoice/Tkt Numi	Post Date Case Number CP Date
4301347501634013 4744760239099973 \$210.00/\$210.00 01347501634013 24492800118118000100104 9399	04/27/2010 79727650	04/28/2010 1036916915 CP 06/08/2010
REASON: 83-Fraudulent Transaction - Card Absent Environment ISSUER MESSAGE:		





Clerk of the County Count
Recorder of Deeds
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County Audion
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Division of Inspector Coueral
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Sicnom (1977) 508 434;
Faud Holine (1974) 547 4340 (1976)
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Investigation 2010-08

TO: Honorable Bernard McCabe

State Attorney, Sixth Judicial Circuit Court

FROM: Hector Collazo, Jr., Director

Public Integrity Unit (PIU)
Division of Inspector General

Division of mapedior Ceneral

SUBJECT: Investigative Review PIU Project 847

Request for State Attorney's Office Review of the Facts for Potential Prosecution

DATE: October 8, 2010

### A. SCOPE

Greg Andrews, Operations Manager, Pinellas County Animal Services (Animal Services), requested the Division of Inspector General's Public Integrity Unit (PIU) investigate the allegations that Mark Ratterni had committed credit card fraud against Pinellas County's Animal Services on April 26, 2010. Furthermore, the Animal Services Operations Manager requested that if we determine the allegations to be substantialed, we refer the case to the State Attorney's office for their review and potential prosecution.

To determine whether the allegations were substantiated, we reviewed policies, procedures, appropriate records, interviewed staff and other parties and conducted observations, as needed. Our investigation was performed in accordance with the Principles and Standards for Offices of Inspector General and Quality Standards for Investigations from the Council of the Inspectors General on Integrity and Efficiency.

### Referred To State Attorney's Office For A Review Of The Facts For Potential Prosecution

### **Accepted Case**

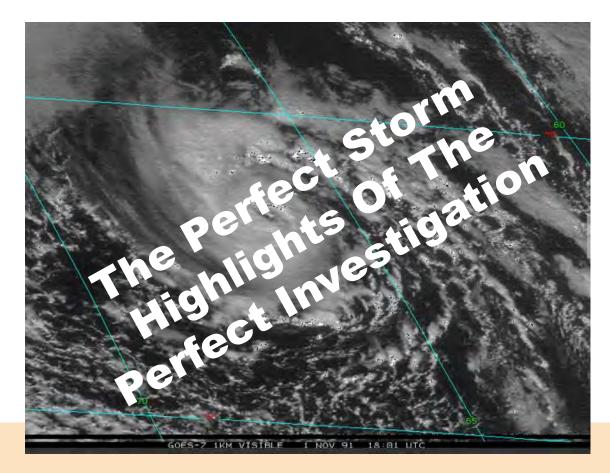
Charged Respondent,
Arrested and is Currently
Being Prosecuted





DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

### Tax Refund Diversion Fraud Call (Clerk)



**Quick Response Investigative Team** 





### Public Integrity Investigations Unit Division of Inspector General



### VOLUNTARY STATEMENT

You have been involved in an incident or you have personal knowledge of an incident which is under administrative investigation and have been asked to make a voluntary statement regarding the incident.

I VOLUNTEER THE FOLLOWING INFORMATION OF MY OWN FREE WILL AND UNDERSTAND THE FOLLOWING:

- I UNDERSTAND THAT I AM NOT UNDER ARREST, NOR AM I BEING DETAINED FOR ANY CRIMINAL OFFENSES CONCERNING THE EVENTS THAT I AM ABOUT TO MAKE KNOWN.
- 2. I UNDERSTAND THAT I AM NOT REQUIRED TO GIVE THIS STATEMENT AND THAT I WILL NOT BE SUBJECT TO ANY DISCIPLINARY ACTION FOR MY FAILURE TO MAKE THIS STATEMENT.
- 3. I UNDERSTAND THAT ANY STATEMENTS OR INFORMATION MADE IN THIS VOLUNTARY STATEMENT MAY BE USED AGAINST ME IN ANY SUBSEQUENT CRIMINAL OR ADMINISTRATIVE PROCEEDING.
- 4. I UNDERSTAND THAT I CAN STOP MAKING THIS STATEMENT AT ANY TIME AND THAT I WILL NOT BE SUBJECT TO DISCIPLINARY ACTION IF I DECIDE TO STOP MAKING THIS STATEMENT AT ANY TIME.

### STATEMENT

I prepared Naami Howard-Woods taxes Dyears in a row for xax years 2012 + 2013 and had money taken and put into my account for my own use with but her knowledge. 2012 was 580 and 750 for 2013. I use a website called usa free Tax filing and do have the originals at home.

PAGE 1 OF X 2

INITIALS AND DATE
REQUIRED FOR EACH PAGE USED
2-20-/9

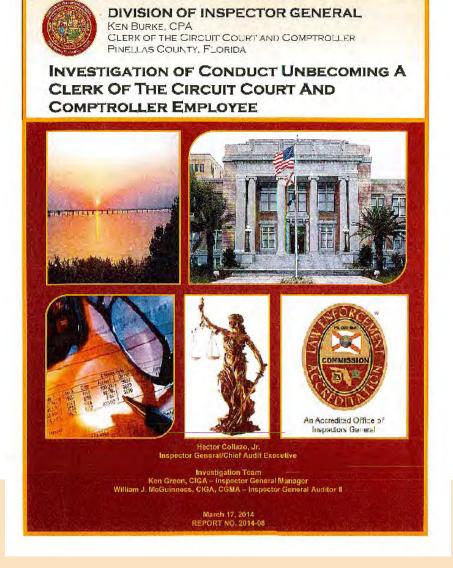
### Quick Response Investigative Team



2-20-14 of the Curcuit Court. on this 20th day Of
February 2014, before;
me personally appeared
Angula Rushing, personally Lnown

Quick
Response
Investigative
Team





### #1 OPENED INVESTIGATION

"Personnel Rules / Policies / Procedures / Guidelines, Rule 24 Discipline, Section B-Rule XXIV – Page 10 (29)" "That the employee has been guilty of conduct unbecoming an employee of the County whether on or off duty."





Clark of the Circuit Court and Complicitier Recorder of Deedel Dark and Azcountant of the Board of County Commissioners Custoden of County Funds County Author Division of Inspector Genera

510 Bey Avera Clearwater, FL 3379 Terephone: (727) 464-631 Fas: (727) 468-631

Fraud Holline: (727) 458-836 Fraud Holline: (727) 45FRAUD (453-728 Clark's wabsite: www.mypinelksclark.or

Investigation 2014-14

TO: Honorable Bernard McCabe

State Attorney, Sixth Judicial Circuit Court

FROM: Hector Collazo Jr.

Inspector General/Chief Audit Executive

SUBJECT: Request for State Attorney's Office Review of the Facts for Potential Prosecution

Public Integrity Unit Investigation Case Number 070

DATE: March 17, 2014

### A SCOPE

On February 2, 2014, the Division of Inspector General's Public Integrity Unit ("PIU") received allegations of Fraud, Waste, and Abuse. Accordingly, we investigated the following allegations related to Angela G. Rushing, Fiscal Records Specialist, Criminal Customer Service, Pinellas County Justice Center (Respondent).

- 1. As Naoml E. Howard-Wood's ("Viotim") Internal Revenue Service ("IRS") Form 1040 preparer, Ms. Rushing attempted to divert \$750.00 due Ms. Howard-Wood for a Federal Income Tax ("FIT") refund for tax year 2013 through the falsification of direct deposit bank account information submitted to the IRS. Ms. Rushing and Ms. Howard-Wood's financial institution, the Pinellas Federal Credit Union ("PFCU"), contacted Ms. Howard-Wood and rejected the \$750.00 diversion attempt. PFCU confirmed that the funds diverted by Ms. Rushing were for Ms. Howard-Wood's 2013 FIT refund.
- 2. As Naomi E. Howard-Wood's IRS Form 1040 preparer, Ms Rushing diverted \$580.00 of the tax rafund due Ms. Howard-Wood from Ms. Howard-Wood's FIT refund for tax year 2012 through the falsification of direct deposit bank account information submitted to the IRS on behalf of Ms. Howard-Wood . PFCU contacted Ms. Howard-Wood and confirmed that the funds diverted by Ms. Rushing were for Ms. Howard-Wood's 2012 FIT refund.





Referred To
State Attorney's Office

**Accepted Case, Charged Respondent and Arrested** 

**Accepted Case** 

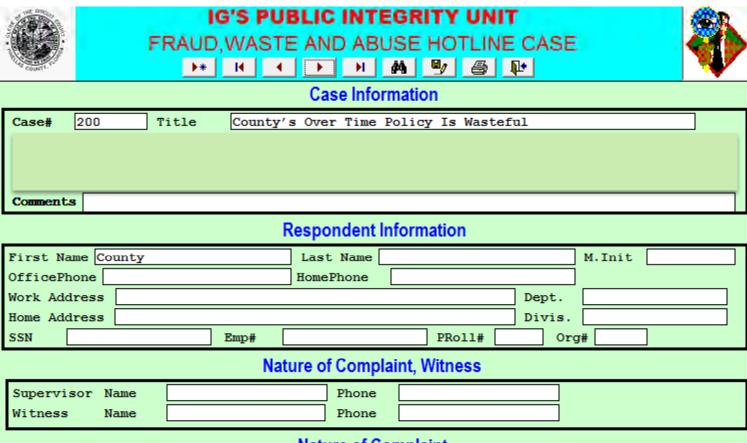
Respondent is on
Pre-Trial Intervention. If she
does not get into any
criminal trouble for a year,
her Grand Theft Charge will
be dropped by the Court





DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

### **Overtime Abuse (UPS)**



### **Nature of Complaint**

The County's overtime policy is wasteful; the County should follow federal law and pay overtime once an employee physically has works 40 hours within a week, not after eight hrs. Currently you can take three days of leave work two days, come in on the weekend, and get overtime



### tampabay. COM Know it now.

### Overtime reform overdue

Published Wednesday, February 4, 2009

Tough financial times require examining old assumptions. In Pinellas County government, that should include reworking overtime policies that are more liberal than those of some other area government agencies. Doing so might save some employees' jobs and taxpayer money.

A recent audit by the county clerk, initiated after an anonymous complaint to a hotline, found no fraud or improper behavior by county staff. But the clerk's office did determine that the county's policies resulted in paying more overtime than might be necessary.

The audit also revealed a few county employees working more than 700 hours of overtime a year — or nearly two extra shifts a week. Those numbers suggest some departments may be chronically understaffed and might get more efficient results by increasing staffing.

The biggest problem: County employees are allowed to claim time they don't work as time they do work when it comes to calculating overtime, which pays time and a half. For example, if an employee who usually works a 40-hour week Monday through Friday takes two vacation days and works three days, and then is called in to work on the weekend, the weekend hours are considered overtime. Pinellas County considers holidays, vacations, paid leave and extended illness leave as time worked when calculating overtime.

That policy was responsible for up to an estimated 38 percent of total overtime paid in the past three fiscal years, or \$4.3-million, auditors determined. Liberal overtime policies are not unheard-of in either the public or private sector. But it's interesting that the Pinellas County Sheriff's Office does not allow its employees to count leave time and holidays as



### Overtime Abuse (UPS)



### KEN BURKE, CPA

CLERK OF THE CIRCUIT COURT - PINRLEAS COUNTY, PLORIDA

INTERNAL AUDIT DIVISION

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No. 103

TO:

Peggy Rowe, Director Human Resources

FROM:

Robert W. Melton, Chief Deputy Director

Internal Audit Division

SUBJECT: Hotline Investigative Study of Overtime Payments

DATE: January 27, 2009

The Internal Audit Division's Public Integrity Unit (PIU) received allegations of Fraud, Waste, and Abuse on the Fraud Hotline. To determine whether the allegations were substantiated, we reviewed policies, procedures and appropriate records. We also interviewed staff and other parties, as needed. Our investigation was performed according to the Quality Standards for Investigations from the President's Council on Integrity and Efficiency. Background information and our findings are discussed below.

We have investigated an allegation involving excessive overtime pursuant to complaints received through the Fraud, Waste, and Abuse Hotline.

The suggestions presented in this memo may not be all-inclusive of areas where improvement may be needed. We believe that implementation of the following suggestions will strengthen the internal controls and increase efficiency and effectiveness.

The Constitution of the State of Florida, Article VIII, Section 1, Counties, establishes the Clerk of the Circuit Court. Article V, Judiciary, Section 16, Clerks of the Circuit Courts, outlines the duties of the Clerk. One responsibility establishes the Internal Audit Division, which serves the function of County Auditor. On November 1, 2003, the Clerk approved an anti-fraud policy along with a Fraud Hottine. The Chief Deputy Director for the Internal Audit Division (IAD) has the "primary responsibility for investigations of suspected fraud, waste, and/or abuse as defined in this policy."

#1
OPENED
INVESTIGATION

### BECAME AN INVESTIGATIVE STUDY

\$1.5 Million In Annual Overtime Savings





DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

### Hard Drive Call (IAD/IG Staff)



### IG'S PUBLIC INTEGRITY UNIT

FRAUD, WASTE AND ABUSE HOTLINE CASE



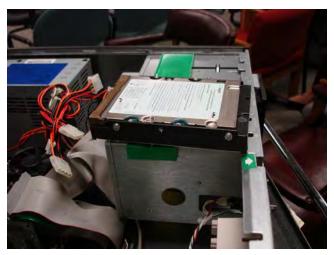


Γ	Case Information						
	Case# 157 Title Review of Surplus Computers & Hard Drives						
L							
Respondent Information							
	irst Name County Departments Last Name M.Init						
	OfficePhone HomePhone						
	Ork Address Dept.						
	ome Address Divis.						
	SN Emp# PRoll# Org#						
Nature of Complaint, Witness							
	Supervisor Name Phone						
	Vitness Name Phone						
	Nature of Complaint						

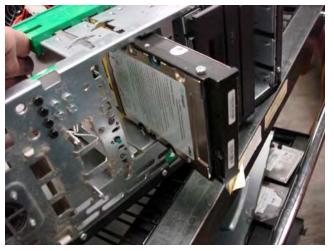
Complaint alleges that computers turned into the County's Surplus Division which are then sold at auction contain sensitive County data/records in the computers hard drives. County departments are not wiping clean the computer hard drives (removing sensitive data/records) prior transferring them for surplus.



### Hard Drive Call (IAD/IG Staff)













### INTERNAL AUDIT DIVISION CLERK OF THE CIRCUIT COURT

AUDIT OF
FACILITY MANAGEMENT
AND
FLEET MANAGEMENT
PROPERTY DISPOSITION FUNCTION

Ken Burke, CPA\*
Clerk of the Circuit Court
Ex Officio County Auditor

Robert W. Melton Chief Deputy Director Internal Audit Division

Audit Team

David C. Williams, CIA, CFE, CGFM, CBM - Internal Auditor II

Hector Collazo, Jr., CFE, CISA - Internal Audit Manager

DECEMBER 30, 2008 REPORT NO. 2008-17

\*Regulated by the State of Florida

Internal Audit Division, Clerk of the Circuit Court

### **AUDIT REPORT**

### POLICY CHANGED

REQUIRE AND
CONFIRM ALL
COMPUTER
MEDIA IS WIPED
PRIOR TO BEING
SURPLUSED





DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER



Clerk of the County Court
Rescorder of Deeds
Clerk and Advantant of the Board of County Commissioners
Custodian of County Funds
Courts of Colleged
County Funds

Division of Inspector General 610 Bay Avenue Cleanwater, FL 33756 Faiestions (727) 488-8376 Faie (727) 488-8376 Freud Holline (727) 487-8388 Freud Holline (827) 487-8289

**REPORT NO. 2015-08** 

March 17, 2015

The Honorable Chairman and Board Members of the School District of Palm Beach County 3390 Forest HIR Blvd., Sulte C-316 West Palm Beach, Ft. 33406

Re: Referral of Complaint Pursuant to the August 12, 2014 Interlocal Agreement Provision of Inspector General Services Between the School Board of Palmi Beach County, Florida and the Office of the Clerk of Circuit Court and Comptroller of Pinellas County, Florida Division of Inspector General (Division)

The Division's Investigation of a Complaint filed on December 11, 2014 for Misconduct or Other Wrongdoing Involving the School District of Palm Beach County's Superintendent

### A. PROCEDURAL

On December 11, 2014, wa fax from the School District of Palm Beach County's Office of Inspector General, the Division received the following allegations related to Ms. Jackie Bunnell, Confidential Secretary II (Bunnell/Complainant), and Mr. E. Wayne Gent, Superintendent (Gent/Respondent).

The complainant stated and alleges:

"I am declaring this my official notice to the Office of Equal Employment Opportunity to ensure timely reporting of an Issue of workplace hostility. My immediate concerns are two fold:

 That the use of the racial stur and the associated atmosphere of hostility be promptly and thoroughly addressed.







Clerk of the County Court Recorder of Deeds Clerk and Accountant of the Board of County Commissioner Custodian of County Funds Division of Inspector General 510 Bay Avenue Ciciamater, FL 33756 Telephone: (727) 464-8371 Fax: (727) 464-8371 Fax: (127) 464-8371 Serial Hotline: (727) 45FRAUD (453-7283) Intria wayellar waye munipallaceter on

REPORT NO. 2015-XX

March XX, 2015

The Honorable Chairman and Board Members of the School District of Palm Beach County 3300 Forest Hill Blvd., Suite C-316 West Palm Beach, FL 33406

Re: Referral of Complaint Pursuant to the August 12, 2014 Interlocal Agreement Provision of Inspector General Services Between the School Board of Palm Beach County, Florida and the Office of the Clerk of Circuit Court and Comptroller of Pinellas County, Florida

Complaint Dated December 11, 2014 (see A.1.6 PBCSD Filed Complaint 12-11-2014, p. 5, bottom of page item listed as number 2).

PBCSD Filed Complaint 12-11-2014

Misconduct or Other Wrongdoing Involving the Palm Beach County District Superintendent

### A. PROCEDURAL

We investigated the following allegations related to Ms. Jackie Bunnell, Secretary Confidential II (Complainant) and Mr. E. Wayne Gent, Superintendent (Gent/Respondent). (see A.1.19 Ms. Jáckie Bunnell's Complaint Related Emails and Text Messages, at p. 4, last paragraph (unable to highlight, added arrow with note).

Ms. Jackie Bunnell Complaint Related Emails & Text Messages

### The complainant alleges:

On December 4, 2014, via an email to Ms. Deneen Wellings (Wellings), Office of Equal Employment Opportunity (EEO) Coordinator for Palm Beach County School District (PBCSD). Ms. Jackie Bunnell stated:





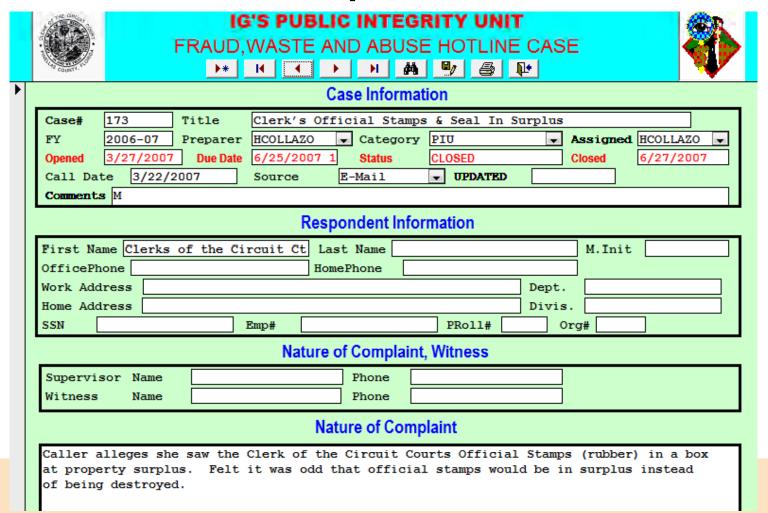
### Palm Beach County School District





DIVISION OF INSPECTOR GENERAL
KEN BURKE, CPA
CLERK OF THE CIRCUIT COURT AND COMPTROLLER

### Official Clerk Stamps & Seals (IAD/IG Staff)





DIVISION OF INSPECTOR GENERAL KEN BURKE, CPA

CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

### Official Clerk Stamps & Seals (IAD/IG Staff)













### KEN BURKE, CPA

### CLERK OF THE CIRCUIT COURT -- PINELLAS COUNTY, FLORIDA

### INTERNAL AUDIT DIVISION

Clark of the County Court Recorder of Deeds Clark and Accountient of the Board of County Commissioners Costedian of County Funds County Audier Clark of the Water and Newtostico Control Authority 400 Cleveland Street, Fourth Ficor Cleerwater, FL 33755-4041 Telephone: (727) 464-8371 Suncorn: 570-8371 Fax: (727) 464-8386

TO: Myriam Irizarry, Chief Deputy Director

Court & Operational Services Division

FROM: Robert W. Melton, Chief Deputy Director

Internal Audit Division

SUBJECT: Hotline Investigative Memorandum, Case Number 173

DATE: May 29, 2007

The Internal Audit Division has completed an investigation of the following allegations:

Used official Clerk of the Circuit Court stamps which include signature rubber stamps of the previous Clerk of Court, Karleen F. DeBlaker, were stored at Purchasing Department's surplus warehouse.

We reviewed policies, procedures and appropriate records. We also interviewed staff and other parties, as needed. Our investigation was performed according to the Quality Standards for Investigations from the President's Council on Integrity and Efficiency.

Our investigation substantiated the allegation received on our Fraud, Waste, and Abuse Hotline.

### INVESTIGATIVE FINDINGS

Official Clerk's Stamps Were Inappropriately Disposed.

On March 23, 2007, IAD's Public Integrity Unit (PIU) visited the Purchasing Department's surplus warehouse. We noted several unsecured boxes that contained hundreds of old official Clerk stamps. The following photographs were taken at the surplus warehouse and at IAD offices.

### #1 INVESTIGATION

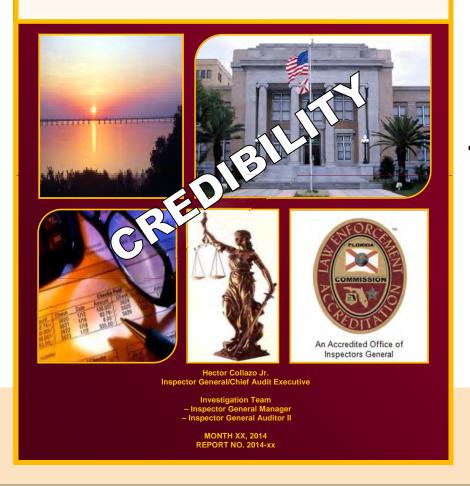


### EIGHTH step in establishing an effective Report Writing **Process**





INVESTIGATIVE FOLLOW-UP REPORT OF



### **CONDUCT**

### FOLLOW-UPS

## DETERMINE IF RECOMMENDATIONS HAVE BEEN IMPLEMENTED





### **DIVISION OF INSPECTOR GENERAL**

KEN BURKE, CPA, CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

Write: Fraud Hotline

**Public Integrity Unit** 

Division of Inspector General

510 Bay Avenue

Clearwater, FL 33756

Phone: (727) 45FRAUD (453-7283)

Fax: (727) 464-8386

E-Mail: fraudhotline@pinellascounty.org

Internet: www.mypinellasclerk.org

www.twitter.com/pinellasig

www.facebook.com/igpinellas



Accredited Office of Inspector General by the Commission for Florida Law Enforcement Accreditation